



## Board of Trustees Meeting Minutes

March 3, 2016

2:00 – 4:00 PM

The Transpacific Center  
1000 Broadway Ave, Suite 300  
Jack London Conference Room  
Oakland, CA 94607

**Board of Trustees in Attendance:** LeRonne Armstrong, Sara Bedford, Annie Campbell Washington, Co-Chair Wilma Chan, Lori Cox, Lynette Gibson McElhaney, James Harris, Jumoke Hinton-Hodge, Nate Miley, Susan Muranishi, Curtiss Sarikey, Co-Chair Libby Schaaf, Nina Senn, Co-Chair Antwan Wilson.

**Staff:** Bridget Daly, Summer Jackson, Andrea Youngdahl

**Guests:** Claudia Albano, Office of Supervisor Miley; Dan Bellino, Alameda County Office of Education; Alicia Dixon, Marcus Foster Education Institute; Esa Ehmen-Krause, Alameda County Probation Department (for Chief LaDonna Harris); Jamila English, Office of City Council Member Campbell Washington; Sue Greenwald, Center for Community Health and Engagement at UCSF; Julie Hadnot, Interagency Children's Policy Council; David Silver, Office of the Mayor; Junious Williams, Urban Strategies Council.

**Call to Order:** Co-Chair Chan called the meeting to order at 2:16pm.

### 1. WELCOME AND INTRODUCTIONS

Trustees and guests introduced themselves.

### 2. ADOPTION OF MEETING MINUTES (Action Item)

Review and approval of the Youth Ventures JPA January 14, 2016 meeting minutes. Trustee Schaaf moved to approve the minutes. Trustee Bedford seconded the motion. There was no opposition or abstentions. The minutes were approved.

### 3. CEO SEARCH PROCESS UPDATE

Andrea Youngdahl shared that the search process is still moving forward. She requested that the Trustees recommend any additions or adjustments to the CEO job description and send to the Hawkins Company by close of business Monday, March 7 so a final version can be completed and released on Tuesday. She shared that resumes from interested candidates have already been sent to Hawkins Company. Co-Chair Schaaf offered one suggested edit to the current description, adding language that the CEO should have expertise in race and equity work, as an important aspect of the JPA's framing.

### 4. UPDATED MEETING SCHEDULE

Andrea Youngdahl presented a revised CEO search timeline presented by the Hawkins Company, which includes different levels of Board engagement in the interview process. This will extend the recruitment and selection process through May. Consequently, the Board decided to schedule an additional meeting on Thursday, June 2, from 2 - 4pm for the full Board interviews with the final

top candidates. JPA staff will follow up with Trustee schedulers to confirm this time. The Board also expressed overall approval of the updated calendar.

#### **5. JPA AGREEMENT AMENDMENTS UPDATE**

Andrea Youngdahl shared that the General Counsels from the OUSD, City of Oakland, and County of Alameda have reviewed the JPA Agreement. She received one edit that has been incorporated into the final draft. She then explained that the next steps for finalizing the Amendments to the Agreement include being signed by the appropriate signatories from each Charter Member agency. Once all the signatures are obtained, the final Agreement will be archived with both the California Secretary of State and Controller's Offices.

#### **6. KAISER GRANT UPDATE**

Co-Chair Schaaf shared that Kaiser's work on the Total Health of Oakland program overlaps with the work of the JPA. In addition to a \$826,050 grant to the JPA, Kaiser will also support a contract with FSG to assist with framing the governance structure, and aligning the work across the Board, Steering Committee and Impact Teams to help the JPA become a viable, sustainable backbone collective impact organization in Oakland. She expressed a need for the community to weigh in on that conversation and asked for Trustees to provide their feedback.

Co-Chair Chan asked what the nature of the relationship is between the JPA and Kaiser's project? Co-Chair Schaaf answered that Kaiser wants the collective impact work to be owned by the JPA. Trustee Sarikey added that the original grant the JPA received was not adequate to build up the required staffing structure and pay for the level of consultancy needed to achieve the outcomes of the grant. Thus, Kaiser decided to cover the cost of FSG's consulting services in addition to the grant they awarded the JPA. Co-Chair Wilson added that Kaiser's additional support is a recognition that what the JPA aims to achieve needs more infrastructure and that Kaiser wants to support the possibility and viability of that infrastructure. Andrea Youngdahl added that the grant funds have come in to Marcus Foster Education Fund and are being held in a separate account.

Trustee Hinton-Hodge inquired about the need for the JPA to hold off on any work until the CEO is hired. Co-Chair Schaaf clarified that Kaiser has not asked the JPA to take a pause, although the JPA decided to do so until the next steps with Kaiser are solidified. Trustee Hinton-Hodge continued that, in regards to the CEO job description, the JPA's work happening outside of Kaiser grant is driven by but not beholden to Kaiser. Co-Chair Chan shared that the work done with FSG should be focused, not a protracted project.

#### **7. ELECTION OF TREASURER (Action Item)**

Trustee Gibson-McElhaney moved to elect Trustee Muranishi as the YVJPA Treasurer and Trustee Campbell Washington seconded the motion. There was no opposition and no abstentions. The motion carried.

#### **8. APPOINTMENT OF THE AUDIT COMMITTEE (Action Item)**

Andrea Youngdahl clarified for the Board that the Audit Committee meets once a year and shared that the annual audit through Marcus Foster will be finished soon. A motion was made to appoint Trustee Muranishi, Alicia Dixon, Trustee Gibson-McElhaney, and Trustee Hinton-Hodge to the YVJPA Audit Committee. The motion was seconded. There was no opposition or abstentions. The motion carried.

## 9. MEMBER UPDATES

Trustee Hinton-Hodge spoke about the OUSD Board desiring to have accountability for their work, a commitment to growth, and creation of a safe space for discussion about what is working well and what can be changed. To achieve this, the Board of Education is engaging with various groups on honing the Board's core belief statements and would like to vet them with the JPA.

Trustee Miley stated that the County of Alameda is putting forward a \$500,000,000 housing bond on the November 2016 ballot. The reach of the bond is not limited to Oakland, but can help Oakland.

Trustee Gibson McElhaney shared that the City of Oakland has passed resolutions to support state efforts to raise Social Security Insurance.

Co-Chair Schaaf shared that the Oakland Promise still needs \$13 million to fund the first 4 years. The City of Oakland is also ready to submit a plan for the White House's My Brother's Keeper Initiative. The City of Oakland is also designing a comprehensive safety plan and has released a housing action plan to preserve 17,000 households in Oakland and to create 17,000 more. The City is working towards getting a multi-million dollar bond-measure designed and passed in the November 2016 elections to improve infrastructure and help keep Oaklanders in affordable housing.

Trustee Harris discussed the Board of Education's current feasibility study to explore an expanded work day for teachers. They are discussing putting a parcel tax on the November 2016 ballot to help increase teacher's salaries and provide an incentive for teachers to go to the schools that need them. The Board of Education intends to make a decision regarding this parcel tax at the end of spring. The Trustees had a discussion regarding the needs of Oaklanders, particularly in regards to affordable housing and the impact it has on recruiting and retaining teachers. There was a subsequent discussion about the need to be strategic regarding the timing and content of these potentially competing ballot measures from the three jurisdictions. The common goal should be to put forth these shared/overlapping measures strategically and collaboratively so there will be a greater chance for success and thus increased funding for these compelling needs.

Co-Chair Chan and Trustee Muranishi shared that the Highland Hospital renovation is complete and will open in April. There was also an all day Innovation Fair at Laney College where attendees broke into groups and shared ideas regarding food recovery, food as medicine, and youth jobs. There was also an all-day County sponsored Hack-a-Thon last Saturday. 20 teams were present and were given access to open data from the County of Alameda. Notable teams created apps that were geared to simplifying access to Cal Fresh, helping mitigate illegal dumping, and outlining A-G requirements needed for graduating high school students, among others.

## 10. PUBLIC COMMENT

Dan Bellino from the Alameda County Office of Education shared that Superintendent Karen Monroe sends her regards to the Board. There will be an item on the next JPA Board agenda pertaining to ACOE's proposed membership on the JPA.

Junious Williams from the Urban Strategies Council shared that there are some concerns with the traditional Collective Impact Model being used a social change model, given that equity and race

were not built into the initial design. The current design also lacks a power analysis, especially in regards to equity. He shared that supporting collective impact work is different than being a backbone organization for collective impact work. Mr. Williams expressed great support of the JPA but suggested that the JPA not manage collective impact tables. Instead, the province of the JPA is in the policies and budgets which support the children in the community. He suggested instead that there needs to be a common platform for shared data across all three agencies and accountability to make sure goals are reached.

#### **11. ADJOURN REGULAR BOARD MEETING**

Trustee Chan adjourned the regular Board meeting at 3:21pm

The next Youth Ventures Joint Powers Authority regular board meeting is **Thursday, May 5, 2016, 2:00 PM to 4:00 PM** at 1000 Broadway 3<sup>rd</sup> Floor - Jack London Conference Room.